

## ADVISORY COMMITTEE

### AGENDA

For the meeting of the Advisory Committee Members of  
Nelson Marlborough Health held on  
Tuesday 23 July 2019 at 10.30am

Seminar Centre Room 1, Braemar Campus  
Nelson Hospital

Section	Agenda Item	Time	Attached	Action
1	Welcome, Karakia, Apologies, Registration of Interests	10.30am	Attached	Resolution
2	Confirmation of previous Meeting Minutes		Attached	Resolution
2.1	Action Points		Attached	Note
3	GM Report	10.35am	Attached	Resolution
3.1	Dashboard		Attached	Note
4	<b>For Information:</b> Submissions		Attached	Note
5	<b>Presentation:</b> Medicine Pathways	11.00am	Verbal	
6	Glossary		Attached	Note
	<b>Meeting finish</b>	12.30pm		

**PUBLIC EXCLUDED MEETING**  
Resolution to exclude public

12.20pm

#### **RECOMMENDATION**

**THAT the Committee resolve itself into a Committee of the whole and that in terms of the NZ Public Health & Disability Act 2000, the public be excluded while the following items are considered:**

- **Minutes of a meeting of Advisory Committee Members held on 25 June 2019 (Clause 34(a) Schedule 4 of New Zealand Public Health & Disability Act 2000)**
- **GM Report - To protect information that is subject to a delegation of confidence (Clauses 32(a) and (b) Third Schedule NZ Public Health & Disability Act 2000)**

## **WELCOME, KARAKIA AND APOLOGIES**

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### Apologies

## **REGISTRATIONS OF INTEREST – BOARD MEMBERS**

Name	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
Gerald Hope (Chair)		<ul style="list-style-type: none"> <li>▪ CE Marlborough Research Centre</li> <li>▪ Director Maryport Investments Ltd</li> <li>▪ CE at MRC landlord to Hill laboratory services Blenheim</li> <li>▪ Councillor Marlborough District Council (Wairau Awatere Ward)</li> </ul>	<ul style="list-style-type: none"> <li>▪ Landlord to Hills Laboratory Services Blenheim</li> </ul>	
Jenny Black	<ul style="list-style-type: none"> <li>▪ Chair of South Island Alliance Board</li> <li>▪ Chair of National Chairs</li> <li>▪ Chair of West Coast DHB</li> <li>▪ Member of West Coast Partnership Group</li> <li>▪ Member of Health Promotion Agency (HPA)</li> </ul>			

Name	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
Alan Hinton	<ul style="list-style-type: none"> <li>▪ Nil</li> </ul>	<ul style="list-style-type: none"> <li>▪ Trustee, Richmond Rotary Charitable Trust</li> <li>▪ Trustee, Natureland Wildlife Trust</li> <li>▪ Trustee, Nelson Christian Trust</li> <li>▪ Director, Solutions Plus Tasman Ltd</li> <li>▪ Consultant, Azwood Ltd</li> <li>▪ Secretary, McKee Charitable Trust</li> </ul>	<ul style="list-style-type: none"> <li>▪ Support of local worthy causes</li> <li>▪ Education and support of endangered species</li> <li>▪ Local, national and international support</li> <li>▪ Business consultancy</li> <li>▪ Heating fuels and landscaping facilities</li> <li>▪ Tertiary scholarships and general philanthropy</li> </ul>	<p>Supply of heating fuel to NMDHB</p>
Judy Crowe		<ul style="list-style-type: none"> <li>▪ Daughter is senior HR Consultant at Oranga Tamariki in Wellington</li> </ul>		
Patrick Smith	<ul style="list-style-type: none"> <li>▪ Member of IHB</li> </ul>	<ul style="list-style-type: none"> <li>▪ Managing Director, Patrick Smith HR Ltd</li> </ul>	<ul style="list-style-type: none"> <li>▪ Consultancy services</li> </ul>	<ul style="list-style-type: none"> <li>▪ Focus on primary sector and Maori Working with Maori Health Providers who hold contracts</li> </ul>
Jenny Black (Marlborough)		<ul style="list-style-type: none"> <li>▪ ACP Practitioner</li> </ul>	<ul style="list-style-type: none"> <li>▪ End of life care</li> </ul>	

Name	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
Brigid Forrest	<ul style="list-style-type: none"> <li>▪ Doctor at Hospice Marlborough (employed by Salvation Army)</li> <li>▪ Locum GP Marlborough (not a member of PHO)</li> <li>▪ Daughter in Law employed by Nelson Bays Primary Health as a Community Dietitian</li> </ul>	<ul style="list-style-type: none"> <li>▪ Small Shareholder and director on the Board of Marlborough Vintners Hotel</li> <li>▪ Joint Owner of Forrest Wines Ltd</li> </ul>	<ul style="list-style-type: none"> <li>▪ Functions and meetings held for NMDHB</li> </ul>	
Dawn McConnell	<ul style="list-style-type: none"> <li>▪ Te Atiawa representative and Chair of Iwi Health Board</li> <li>▪ Director Te Hauora O Ngati Rarua</li> </ul>	<ul style="list-style-type: none"> <li>▪ Trustee, Waikawa Marae</li> <li>▪ Regional Iwi representative, Internal Affairs</li> </ul>	<ul style="list-style-type: none"> <li>▪ MOH contract</li> </ul>	
Allan Panting	<ul style="list-style-type: none"> <li>▪ Chair Orthopaedic Prioritisation Working Group</li> <li>▪ Chair General Surgery Prioritisation Working Group</li> <li>▪ Panel member to review Auckland DHB Orthopaedic Service</li> <li>▪ Chair Ophthalmology Service Improvement Advisory Group</li> <li>▪ Chair Maternal Foetal Medicine Service Improvement Advisory Group</li> </ul>			
Stephen Vallance	<ul style="list-style-type: none"> <li>▪ Chairman, Marlborough Centre of the Cancer Society</li> <li>▪ Chairman, Crossroads Trust Marlborough</li> </ul>			

Name	Existing – Health	Existing – Other	Interest Relates To	Possible Future Conflicts
Craig Dennis	<ul style="list-style-type: none"> <li>▪ Trustee of Nelson Region Hospice Investment Trust</li> </ul>	<ul style="list-style-type: none"> <li>▪ Director of CD &amp; Associates</li> <li>▪ Director of Scott Syndicate Development Company Ltd</li> <li>▪ Director of 295 Trafalgar Street Ltd</li> <li>▪ Director of KHC Dennis Enterprises Ltd</li> <li>▪ Director, Taylors Contracting Co Ltd</li> </ul>		

*As at July 2019*

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## **MINUTES OF MEETING**

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**MINUTES OF A MEETING OF THE ADVISORY COMMITTEE OF NELSON MARLBOROUGH HEALTH HELD IN THE SEMINAR ROOM, ARTHUR WICKS BUILDING, WAIRAU HOSPITAL ON TUESDAY 25 JUNE 2019 AT 10.30AM**

**Present:**

Craig Dennis (Chair), Jenny Black, Gerald Hope, Alan Hinton, Dawn McConnell, Jenny Black (Marlb), Stephen Vallance, Allan Panting, Brigid Forrest, Judy Crowe, Patrick Smith,

**Apologies:**

Hilary Exton (Director of Allied Health), Ditre Tamatea (GM Maori Health & Vulnerable Populations), Nick Baker (Chief Medical Officer)

**In Attendance:**

Peter Bramley (CEO), Lexie O'Shea (GM Clinical Services), Pam Kiesanowski (Director of Nursing & Midwifery), Cathy O'Malley (GM Strategy Primary & Community), Jane Kinsey (GM Mental Health Addictions & DSS), Eric Sinclair (GM Finance Performance & Facilities), Steve Low (Acting Chief Medical Officer), Sarah Thompson (Sector Relationships and Contracts Manager – Mental Health, Addictions & DSS), Gaylene Corlett (Minute Secretary)

**Karakia:**

Patrick Smith

### **SECTION 1: APOLOGIES AND REGISTRATIONS OF INTEREST**

Noted.

**Moved: Jenny Black (Marlb)**

**Seconded: Allan Panting**

**RECOMMENDATION:**

**THAT THE APOLOGIES AND REGISTRATIONS OF INTEREST BE NOTED.**

**AGREED**

### **SECTION 2: MINUTES OF PREVIOUS MEETING AND CORRESPONDENCE**

#### **2.1 Minutes of Previous Meeting**

Noted.

**Moved: Alan Hinton**

**Seconded: Stephen Vallance**

**RECOMMENDATION:**

**THAT THE MINUTES OF THE ADVISORY COMMITTEE MEETING HELD ON 26 MARCH 2019 BE ADOPTED AS A TRUE AND CORRECT RECORD.**

**AGREED**

**SECTION 3: ACTION POINTS**

Item 1 – Medications Discussion Topic: Date still to be confirmed as we are waiting on information from PHARMAC.

Item 2 – Mental Health Triaging Data into Dashboard: Will incorporate the primary care view as much as we can, however note the primary care data is not an indication of unmet demand, but more the fact we have funding available in primary care (GPs are given an allocation of “packages” they can allocate to patients). The data is an indication of allocations GPs can give to patients. Still to do some work on the demand in primary care. Item completed.

Item 3 – Dental Amalgam paper from Waikato DHB: Have not been able to source the paper as they have had a change of staff and Board. Ongoing.

Item 4 – Readmission within 28 days of discharge: Noted we are one of the top performing DHBs for low readmission rates within 28 days. Queried with discharge for elderly whether we could discharge to rest homes rather than home to further reduce readmissions. Noted our length of stay is also low compared to other DHBs. Need to keep watching this space as we run at a high occupancy rate which can increase the risk of readmission. Item Completed.

Item 5 – Oral Health for Elderly: Due July

Item 6 – MOC Working Group for Dentistry: Due July

**SECTION 4: GM REPORT**

The Clinical Services report and dashboard were discussed.

Noted Wairau Hospital has had an increase in demand for beds, resulting in the establishment of a hospital flow initiative to alleviate pressure and bed blocks.

Noted the number of acutes in Nelson is having an impact on electives throughput, and we are revisiting having specific acute theatres.

Discussion held on staff workloads, scheduling, industrial action, and staff morale. It was acknowledged that staff are tired, and we are looking at a number of initiatives to change the way we currently do things. Noted MAPU comes on stream next month, initially running Monday to Friday. This will alleviate some pressure, however it will not be the answer to all issues.

Dashboard

Noted.

**Moved: Gerald Hope**  
**Seconded: Jenny Black (Marlb)**

**RECOMMENDATION:**



**THAT THE GM CLINICAL SERVICES REPORT BE NOTED.**

**AGREED**

## **SECTION 5: PRESENTATION – MENTAL HEALTH**

*Craig Fenwick (Clinical Director, Mental Health) and Joe Babinski (Child Psychiatrist, CAMHS) attended via VC for this item*

Presentation given by GM Mental Health Addictions & DSS and Sarah Thompson (Sector Relationships & Contracts Manager – Mental Health Addictions & DSS) on the Government Inquiry into Mental Health and Addictions (Oranga Tāngata, Oranga Whānau).

Key themes of the Inquiry were:

- Expand access and choice
- Transform primary health care
- Strengthen the NGO sector
- Take a whole-of-government approach to wellbeing
- Facilitate mental health promotion and prevention
- Place people at the centre
- Take strong action on alcohol and other drugs
- Partner with families and whānau
- Prevent suicide
- Reform the Mental Health Act
- Establish a new Mental Health and Wellbeing Commission
- Refer to the Health and Disability Sector Review
- Establish a cross-party working group on mental health and wellbeing.

Forty recommendations were made, of which 19 were accepted, 15 were accepted in principle, four need further consideration, and two were rejected.

Recommendations most relevant for DHBs were:

### Recommendation 1 (accepted)

Significantly increase funded access to MH&A for mild to moderate and moderate to severe needs.

### Recommendation 2 (accepted in principle)

New target for access: 3% to 20%.

### Recommendation 3 (accepted in principle)

MOH and Mental Health & Wellbeing Commission to report on a new target.

### Recommendation 4 (accepted)

Access should be based on need (not age, ethnicity or income).

### Recommendation 5 (accepted)

Broaden services available, increasing choice.

Recommendation 7 (accepted)

Strategy for cross-government investment for MH&A services.

Recommendation 10 (accepted in principle)

Review and establish funding rules and expectations.

Recommendation 12 (accepted)

Staged funding path for access, options, service design.

Recommendation 14 (accepted in principle)

Future strategies primary health care sector to have explicit MH&A focus.

Recommendation 15 (accepted in principle)

Identify lead agency to improve commissioning of health and social services with NGOs.

Recommendation 20 (accepted in principle)

DHBs to report on how we involve people with lived experience in governance, planning, policy and service development.

Recommendation 23 (accepted)

MOH to lead development of guidance on sharing info/partnering with families and whānau.

Recommendation 24 (accepted)

To be integrated into training across MH&A workforce, all relevant contracts, quality improvement processes etc.

Recommendation 27 (further consideration needed)

Replace criminal sanctions with civil responses for personal use of controlled drugs.

Recommendation 33 (accepted)

Ministry of Justice and MOH to review processes for suicide investigations.

Recommendation 34 (accepted)

Repeal and replace Mental Health (Compulsory Assessment and Treatment) Act 1992. Noted current Act is old and does need changing, however it will be challenging to get the balance right.

Recommendation 36 (accepted)

New Mental Health and Wellbeing Commission.

The two recommendations rejected were:

Recommendation 31 – Government says “no” to suicide reduction target.

Recommendation 17 – The State Services Commission to report on options for a locus of responsibility for social wellbeing.

The other recommendations were noted.

**Budget 2019**

DHB level information supporting Budget 2019 is not yet available which limits, but does not prevent, current conversations about funding, implementation timeframes and strategies.

Workforce development is essential. While the government is leading this, we will also need to think and act locally.

Discussion held on the recommendation to include alcohol into the addictions space as more harm is caused by alcohol than drugs.

Discussion held on the importance of keeping healthy – with a more holistic approach. In psychiatry more and more discussion is highlighted on the importance of nutrition. Mental Health teams link closely with dietitians, especially CAMHS. This also includes the social economic levels of our community, looking at how lifestyle issues reflect on illness. Need to be the ambulance at the top of the cliff rather than at the bottom. Agreed investment is needed for initiative like the First 1000 Days, early identification of issues and wrapping services around people.

Discussion held on reducing suicide rates. Noted suicide is a significant issue in NZ and we do need to do better, but the answer does not lie only in secondary mental health services – the answer lies in connections and having people alongside to understand the suffering a person is going through.

## **SECTION 6: FOR INFORMATION**

Submissions noted.

### ***PUBLIC EXCLUDED:***

Moved: Judy Crowe  
Seconded: Jenny Black (Marlb)

***THAT the Committee resolve itself into a Committee of the whole and that in terms of the NZ Public Health & Disability Act 2000, the public be excluded while the following items are considered:***

- ***Minutes of a meeting of Advisory Committee Members held on 26 March (Clause 34(a) Schedule 4 of New Zealand Public Health & Disability Act 2000)***
- ***DHB Directorate Reports – To protect information that is subject to a delegation of confidence (Clauses 32(a) and (b) Third Schedule NZ Public Health & Disability Act 2000)***

**AGREED**

**Meeting closed at: 12.25pm**

**ACTION POINTS – NMDHB – ADVISORY COMMITTEE Open Meeting**  
**Held on 25 June 2019**

Action Item #	Action Discussed	Action Requested	Person Responsible	Meeting Raised In	Due Date	Status
1	Dashboard: Pharmaceuticals	Suggested to have medications (across all services) as a discussion topic at a future CPHAC meeting	Cathy O'Malley/ Peter Bramley	22 May 2018	2019	
2	Decision: Use of Dental Amalgam	Request a copy of the Board paper on dental amalgam from Waikato DHB	Cathy O'Malley	24 July 2018	23 July 2019	
3	Presentation Oral Health	Develop a paper on the requirements for elderly accessing dental care at rest homes and what education is given to rest homes around dental care.	Cathy O'Malley	26 March 2019	23 July 2019	
4	Presentation Oral Health	Set up a working group to look at the best MOC for dentistry.	Cathy O'Malley	26 March 2019	23 July 2019	

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# MEMO

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**To:** Advisory Committee Members  
**From:** Cathy O'Malley, GM Strategy Primary & Community  
**Date:** 17 July 2019  
**Subject:** **General Manager's Report**

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## *Status*

This report contains:

- For decision
- Update
- Regular report
- For information

### **Dashboard**

The dashboard is attached as item 3.1

### **Presentation**

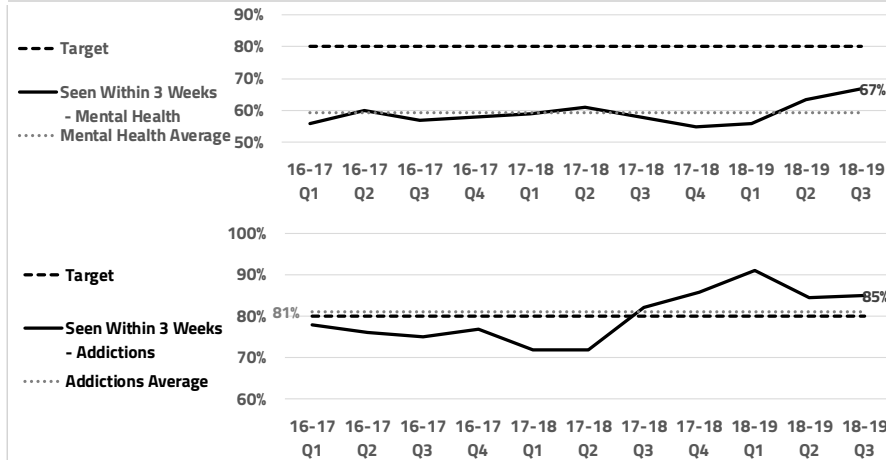
A presentation will be provided on Medicine Pathways, eg Diabetes, Respiratory, Heart Disease.

Cathy O'Malley  
**General Manager Strategy, Primary & Community**

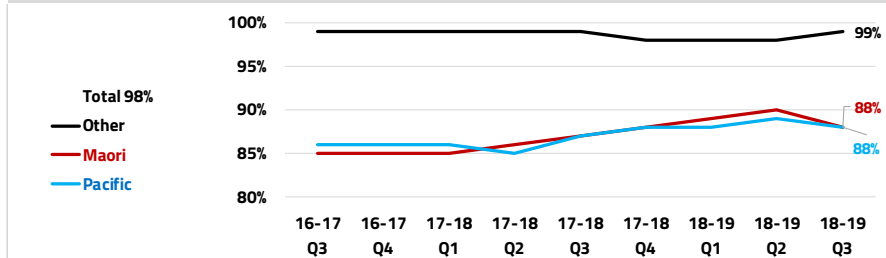
### **RECOMMENDATION:**

**THAT THE ADVISORY COMMITTEE RECEIVE THE GM REPORT.**

## Mental Health - Youth Wait Times

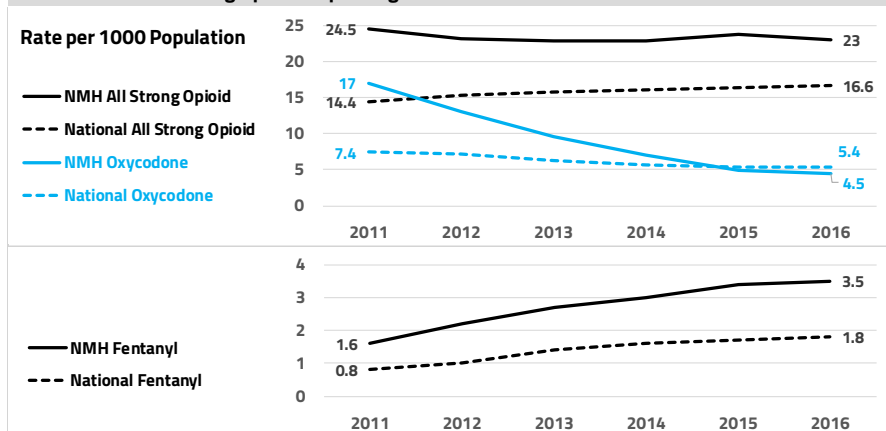


## NBPH and MPHO Enrolment

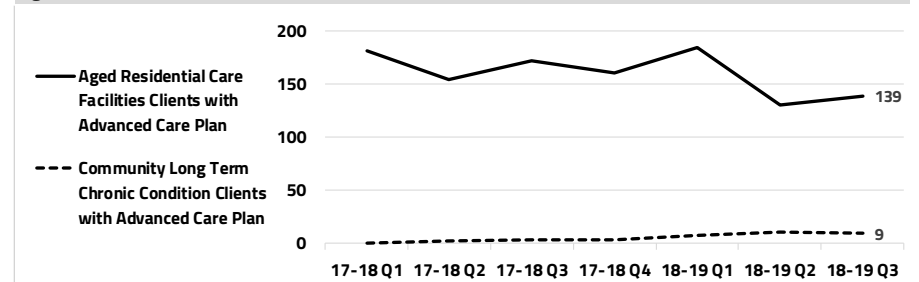


PHO Enrolment is now sourced from monthly National Enrolment System data.

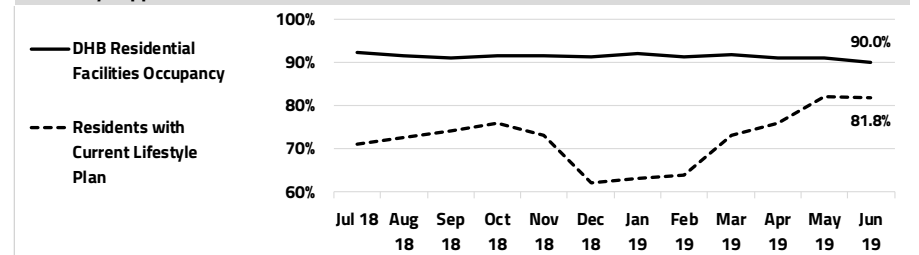
## Pharmaceuticals - Strong Opioid Dispensing



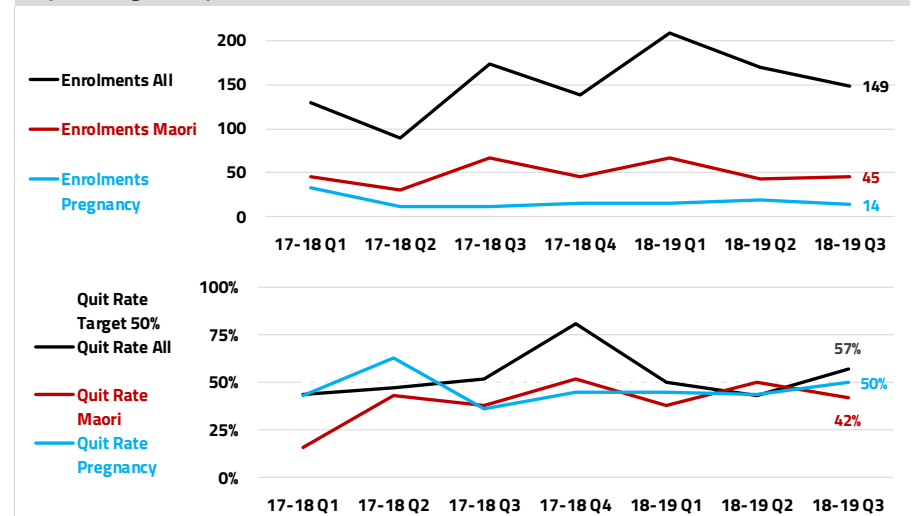
## Aged Residential Care



## Disability Support Services



## Stop Smoking Activity



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# MEMO

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**To:** Advisory Committee Members  
**From:** Peter Bramley, Chief Executive  
**Date:** 17 July 2019  
**Subject:** **FOR INFORMATION**

## *Status*

This report contains:

- For decision
- Update
- Regular report
- For information

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NMH have submitted a number of submissions recently. Submissions include:

#### 4.1 NCC Elma Turner Library

#### 4.2 TDC Motueka Library Redevelopment Survey

#### 4.3 Ministry of Transport Drug Driving

The Government is considering making changes to New Zealand's drug driver testing and enforcement regime. Research shows that many illicit and prescription drugs have the potential to impair driving, and studies show that New Zealanders are using those drugs and driving. Addressing drug impaired driving is an important objective if we are to make our roads safer – since 2013, the number of road deaths in New Zealand has increased by nearly 50 percent. Drug driving is making an increasing contribution to this statistic. The consultation seeks feedback about:

- How we can be better at detecting drug drivers and deterring drug driving?
- The circumstances in which drivers should be tested for drugs?
- How to decide which drugs to test for?
- What evidence is required to establish a drug driving offence?
- How we should deal with people caught drug driving?

#### Our Submission

The consultation is focused on increasing the use of oral tests for road side testing. Many institutes have concerns about the oral testing because it is considered unreliable and inconsistent. This submission requests that oral tests are not used for random road side testing because the tests can be inaccurate. We recommend that the current Compulsory Impairment Test is contained to be used. This submission highlights the importance of additional funding to manage addictions, and any penalties for drug driving need to be coupled with treatment for drug use (which would need further resourcing). In addition, further public awareness campaigns need to be undertaken that highlight drug driving including driving under the influence of medications.

#### 4.4 Ministry for Primary Industries Review of the Walking Access Act 2008

The Walking Access Act 2008 (the Act) is about providing free access to the outdoors for walking and for types of access that may be associated with walking, such as access with firearms, dogs, bicycles, or motor vehicles.

#### Our Submission

The submission is supportive of the Act. We note that whilst access to nature is important, it must be carefully managed to ensure that the environment is not degraded. Environmental protection should be a key priority.

*For Information*

**GLOSSARY OF COMMONLY USED ACRONYMS, ABBREVIATIONS AND MAORI TRANSLATION**

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ABC	Ask about their smoking status; brief advice to quit; cessation
A4HC	Action for Healthy Children
A&D / AOD	Alcohol and Drug / Alcohol and Other Drugs
A&R	Audit & Risk Committee
ACC	Accident Compensation Corporation
ACMO	Associate Chief Medical Officer
ACNM -	Associate Charge Nurse Manager
ACU	Ambulatory Care Unit
ACP	Advanced Care Plan
ADR	Adverse Drug Reactions
ADM	Acute Demand Management
ADON	Associate Director of Nursing
AE	Alternative Education
AEP	Accredited Employer Programme
AIR	Agreed Information Repository
ALOS	Average Length of Stay
ALT	Alliance Leadership Team (short version of (TOSHALT))
AMP	Asset Management Plan
AOD	Alcohol and Other Drug
AOHS	Adolescent Oral Health Services
AP	Annual Plan with Statement of Intent
ARC	Aged Residential Care
ARF	Audit Risk and Finance
ARCC	Aged Residential Care Contract
ARRC	Aged Related Residential Care
ASD	Autism Spectrum Disorder
ASH	Ambulatory Sensitive Hospitalisation
ASMS	Association of Salaried Medical Specialists
AT&R	Assessment, Treatment & Rehabilitation
BSCQ	Balanced Score Card Quadrant
BA	Business Analyst
BAFO	Best and Final Offer
BAU	Business as Usual
BCP	Business Continuity Plan
BCTI	Buyer Created Tax Invoice
BFCI	Breast Feeding Community Initiative
BFCI	Baby Friendly Community Initiative
BHE	Blenheim
BOT	Board of Trustees
BS	Business Support
BSI	Blood Stream Infection
BSMC	Better, Sooner, More Convenient
CaaG	Capacity at a Glance
CAMHS	Child and Adolescent Mental Health Services
CAPEX	Capital operating costs
CAR	Corrective Action Required
CARES	Coordinated Access Response Electronic Service
CAT	Mental Health Community Assessment Team
CBAC	Community Based Assessment Centres
CBF	Capitation Based Funding
CBSD	Community Based Service Directorate
CE (CEO)	Chief Executive (Chief Executive Officer)



CEA	Collective Employee Agreement
CDHB	Canterbury District Health Board
CCDHB	Capital & Coast District Health Board (also called C & C)
CCDM	Care Capacity Demand Management
CCDP	Care Capacity Demand Planning
CCF	Chronic Conditions Framework
CCT	Continuing Care Team
CCU	Coronary Care Unit
CD	Clinical Director
CDEM	Civil Defence Emergency Management
CDHB	Canterbury District Health Board
CDM	Chronic Disease Management
CEG	Coordinating Executive Group (for emergency management)
CeTas	Central Technical Advisory Support
CFA	Crown Funding Agreement <u>or</u> Crown Funding Agency
CFO	Chief Financial Officer
CGC	Clinical Governance Committee
CHFA	Crown Health Financing Agency
CHS	Community Health Services
CIMS	Coordinated Incident Management System
CIO	Chief Information Officer
CLAB	Central Line Associated Bacteraemia
CLAG	Clinical Laboratory Advisory Group
CME	Continuing Medical Education
CMI	Chronic Medical Illness
CMO	Chief Medical Officer
CMS	Contract Management System
CNM	Charge Nurse Manager
CNS	Charge Nurse Specialist
COAG	Clinical Operations Advisory Group
Concerto	IT system which provides clinician's interface to systems
COHS	Community Oral Health Service
COO	Chief Operating Officer
COPD	Chronic Obstructive Pulmonary Disease
COPMI	Children of Parents with Mental Illness
CPHAC	Community and Public Health Advisory Committee
CPIP	Community Pharmacy Intervention Project
CPNE	Continuing Practice Nurse Education
CP	Chief Pharmacist
CPO	Controlled Purchase Operations
CPSOG	Community Pharmacy Services Operational Group
CPU	Critical Purchase Units
CR	Computed Radiology
CRG	Christchurch Radiology Group
CRISP	Central Region Information Systems Plan
CSR	Contract Status Report
CSSD	Central Sterile Supply Department
CSSD	Clinical Services Support Directorate
CT	Computerised Tomography
CTA	Clinical Training Agency
CTC	Contributions to Cost
CTC	Computerised Tomography Colonography
CTANAG	Clinical Training Agency Nursing Advisory Group
CTU	Combined Trade Unions
CVD	Cardiovascular Disease
CVDRA	Cardiovascular/Diabetes Risk Assessment
CWD	Case Weighted Discharge
CYF	Child, Youth and Family

CYFS	Child, Youth and Family Service
DA	Dental Assistant
DAH	Director of Allied Health
DAP	District Annual Plan
DAR	Diabetes Annual Review
DBI	Diagnostic Breast Imaging
DBT	Dialectical Behaviour Training
DHB	District Health Board
DHBRF	District Health Boards Research Fund
DIFS	District Immunisation Facilitation Services
DiSAC	Disability Support Advisory Committee
DGH	Director General of Health
DMH	Director of Maori Health
DNA	Did Not Attend
DONM	Director of Nursing and Midwifery
DR	Disaster Recovery
DR	Digital Radiology
DRG	Diagnostic Related Group
DSA	Detailed Seismic Assessment
DSP	District Strategic Plan
DSS	Disability Support Services
DT	Dental Therapist
DWCSP	District Wide Clinical Services Plan
EAP	Employee Assistance Programme
EBID	Earnings Before Interest & Depreciation
EBITDA	Earnings Before Interest, Tax Depreciation and Amortisation
ECP	Emergency Contraceptive Pill
ECWD	Equivalent Case Weighted Discharge
ED	Emergency Department
EDA	Economic Development Agency
EDaaG	ED at a Glance
EFI	Energy For Industry
ELT	Executive Leadership Team
EMPG	Emergency Management Planning Group
ENS	Ear Nurse Specialist
ENT	Ears, Nose and Throat
EOI	Expression of Interest
EPA	Enduring Power of Attorney
EQP	Earthquake Prone Building Policy
ERMS	ereferral Management System
ESA	Electronic Special Authority
ESOL	English Speakers of Other Languages
ESPI	Elective Services Patient Flow Indicators
ESR	Environmental Science & Research
ESU	Enrolled Service Unit
EVIDEM	Evidence and Value: Impact on Decision Making
FCT	Faster Cancer Treatment
FF&E	Furniture, Fixtures and Equipment
FFP	Flexible Funding Pool
FFT	Future Funding Track
FMIS	Financial Management Information System
FOMHT	Friends of Motueka Hospital Trust
FOUND	Found Directory is an up-to-date listing of community groups and organisations in Nelson/Tasman
FPSC	Finance Procurement and Supply Chain

FRC	Fee Review Committee
FSA	First Specialist Assessment
FST	Financially Sustainable Threshold
FTE	Full Time Equivalent
FVIP	Family Violence Intervention Programme
GM	General Manager
GMS	General Medical Subsidy
GP	General Practitioner
GRx	Green Prescription
hA	healthAlliance
HAC	Hospital Advisory Committee
H&DC / HDC	Health and Disability Commissioner
H&S	Health & Safety
HBI	Hospital Benchmarking Information
HBSS	Home Based Support Services
HBT	Home Based Treatment
HCS	Health Connect South
HCSS	Home and Community Support Services
HDSP	Health & Disability Services Plan Programme
HDU	High Dependency Unit
HEA	Health Education Assessments
HEAL	Healthy Eating Active Lifestyles
He Kawenata	Covenant, agreement, treaty, testament (PM Ryan Maori Dictionary pg 104)
HEeADSSS	Psychosocial tool – Home, Education, eating, Activities, Drugs and Alcohol, Sexuality, Suicidality (mood), Safety
HEHA	Healthy Eating Healthy Action
HEP	Hospital Emergency Plan
HESDJ	Ministries of Health, Education, Social Development, Justice
HFA	Health Funding Authority
HHS	Hospital and Health Services
HIA	Health Impact Assessment
HM	Household Management
HMS	Health Management System
HNA	Health Needs Assessment
HOD	Head of Department
HOP	Health of Older People
HP	Health Promotion
HPI	Health Practitioner Index
HPV	Human Papilloma Virus
HR	Human Resources
HR & OD	Human Resources and Organisational Development
HSP	Health Services Plan
HQSC	Health Quality & Safety Commission
laaS	Infrastructure as a Service
IANZ	International Accreditation New Zealand
IBA	Information Builders of Australia
IBC	Indicative Business Case
ICU	Intensive Care Unit
IDF	Inter District Flow
IDSS	Intellectual Disability Support Services
IFRS	International Financial Reporting Standards
IHB	Iwi Health Board
ILM	Investment Logic Mapping
IM	Information Management
InterRAI	Inter Residential Assessment Instrument

IoD	Institute of Directors New Zealand
IPAC	Independent Practitioner Association Council
IPC	Intensive Patient Care
IPC Units	Intensive Psychiatric Care Units
IPG	Immunisation Partnership Group
IPS	Individual Placement Support
IPSAS	International Public Sector Accounting Standards
IPU	In-Patient Unit
IS	Information Systems
ISSP	Information Services Strategic Plan
IT	Information Technology
JAMHWSAP	Joint Action Maori Health & Wellness Strategic Action Plan
JOG	Joint Oversight Group
KIM	Knowledge and Information Management
Kotahitanga	Unity, accord, coalition, solidarity (PM Ryan Maori Dictionary pg 127)
KPI	Key Performance Indicator
KHW	Kimi Hauora Wairau (Marlborough PHO)
LA	Local Authority
LCN	Local Cancer Network
LIS	Laboratory Information Systems
LMC	Lead Maternity Carer
LOS	Length of Stay
LSCS	Lower Segment Caesarean Section
LTC	Long Term Care
LTI	Lost Time Injury
LTIP	Long Term Investment Plan
LTCCP	Long Term Council Community Plan
LTO	Licence to Occupy
LTS-CHC	Long Term Supports – Chronic Health Condition
LTSFSG	Long Term Service Framework Steering Group
Manaakitanga	Goodwill, show respect, or kindness to ((PM Ryan Maori Dictionary pg 172)
Manawhenua	Power, prestige, authority over land (HW Williams Maori Dictionary pg 172)
Manawhenua O Te	Tau Ihu O Te Waka A Maui – Referring to the eight iwi who hold tribal authority over the top of the South Island (no reference)
MA	Medical Advisor
MAC(H)	Medicines Advisory Group (Hospital)
MAPA	Management of Actual and Potential Aggression
MCT	Mobile Community Team
MDC	Marlborough District Council
MDM	Multidisciplinary Meetings
MDM	Multiple Device Management
MDO	Maori Development Organisation
MDS	Maori Development Service
MDT	Multi Disciplinary Team
MECA	Multi Employer Collective Agreement
MEND	Mind, Exercise, Nutrition, Do It
MH&A	Mental Health & Addiction Service
MHAU	Mental Health Admission Unit
MHC	Mental Health Commissioner
MHD	Maori Health Directorate
MHDSF	Maori Health and Disability Strategy Framework
MHFS	Maori Health Foundation Strategy
MHINC	Mental Health Information Network Collection
MHSD	Mental Health Service Directorate

MHWSF	Maori Health and Wellness Strategic Framework
MI	Minor Injury
MIC	Medical Injury Centre
MMG	Medicines Management Group
MOC	Models of Care
MOE	Ministry of Education
MOH	Ministry of Health
MOH	Medical Officer of Health
MOA	Memorandum of Agreement
MOSS	Medical Officer Special Scale
MOU	Memorandum of Understanding
MOW	Meals on Wheels
MPDS	Maori Provider Development Scheme
MQ&S	Maternity Quality & Safety Programme
MRI	Magnetic Resonance Imaging
MRSA	Methicillin Resistant Staphylococcus Aureus
MRT	Medical Radiation Technologist (or Technician)
MSD	Ministry of Social Development
MTI	Minor Treatment Injury
NMH	Nelson Marlborough Health (NMDHB)
NP	Nurse Practitioner
NPA	Nutrition and Physical Activity
NRAHDD	Nelson Region After Hours & Duty Doctor Limited
NRL	Nelson Radiology Ltd (Private Provider)
NRT	Nicotine Replacement Therapy
NHBIT	National Health Board IT
NASC	Needs Assessment Service Coordination
NBPH	Nelson Bays Primary Health
NCC	National Capital Committee
NCC	Nelson City Council
NCSP	National Cervical Screening Programme
NESP	Nurse Entry to Specialist Practice
NETP	Nurse Entry to Practice
NGO	Non Government Organisation
NHCC	National Health Coordination Centre
NHI	National Health Index
NIR	National Immunisation Register
NM	Nelson Marlborough
NMDHB	Nelson Marlborough District Health Board
NMDS	National Minimum Dataset
NMH	Nelson Marlborough Health
NMIT	Nelson Marlborough Institute of Technology
NN	Nelson
NOF	Neck of Femur
NOS	National Oracle Solution
NP	Nurse Practitioner
NPA	Nutrition and Physical Activity (Programme)
NPV	Net Present Value
NRAHDD	Nelson Regional After Hours and Duty Doctor Ltd
NRSII	National Radiology Service Improvement Initiative
NSU	National Screening Unit
NTOS	National Terms of Settlement
NZHIS	NZ Health Information Services
NZISM	New Zealand Information Security Manual
NZMA	New Zealand Medical Association
NZNO	NZ Nurses Organisation
NZPH&D Act	NZ Public Health and Disability Act 2000

OAG	Office of the Auditor General
OECD	Organisation for Economic Co-operation and Development
OIA	Official Information Act
OIS	Outreach Immunisation Services
OPD	Outpatient Department
OPEX	Operating costs
OPF	Operational Policy Framework
OPJ	Optimising the Patient Journey
OPMH	Older Persons Mental Health
OST	Opioid Substitution Treatment
ORL	Otorhinolaryngology (previously Ear, Nose and Throat)
OSH	Occupational Health and Safety
OT	Occupational Therapy
PACS	Picture Archiving Computer System
PAS	Patient Administration System
P&F	Planning and Funding
P&L	Profit and Loss Statements
PANT	Physical Activity and Nutrition Team
PBF(F)	Population Based Funding (Formula)
PC	Personal Cares
P&C	Primary & Community
PCBU	Person Conducting Business Undertaking
PCI	Percutaneous Coronary Intervention
PCO	Primary Care Organisation
PCT	Pharmaceutical Cancer Treatments
PDO	Principal Dental Officer
PDR	Performance Development Review
PDRP	Professional Development and Recognition Programme
PDSA	Plan, Do, Study, Act
PFG	Performance Framework Group (formerly known as Services Framework Group)
PHS	Public Health Service
PHCS	Primary Health Care Strategy
PHI	Public Health Intelligence
PHO	Primary Health Organisation
PHOA	PHO Alliance
PHONZ	PHO New Zealand
PHS	Public Health Service
PHU	Public Health Unit
PIA	Performance Improvement Actions
PICS	Patient Information Care System
PIP	Performance Improvement Plan
PN	Practice Nurse
POCT	Point of Care Testing
PPE	Property, Plant & Equipment assets
PPP	PHO Performance Programme
PRIME	Primary Response in Medical Emergency
PSAAP	PHO Service Agreement Amendment Protocol
PSR	Preschool Enrolled (Oral health)
PT	Patient
PTAC	Pharmacology and Therapeutics Committee
PTCH	Potential To Cause Harm
PRG	Pacific Radiology Group
PRIMHD	Project for the Integration of Mental Health Data
PVS	Price Volume Schedule

Q&SGC	Quality & Safety Governance Committee
QA	Quality Assurance
QHNZ	Quality Health NZ
QIC	Quality Improvement Council
QIPPS	Quality Improvement Programme Planning System
QSM	Quality Safety Measures
RA	Radiology Assistant
Rangatiratanga	Autonomy, evidence of greatness (HW Williams Maori Dictionary pg 323)
RCGPs	Royal College of General Practitioners
RDA	Resident Doctors Association
RDA	Riding for Disabled
RIF	Rural Innovation Fund
RIS	Radiology Information System
RFI	Request for Information
RFP	Request for Proposal
RICF	Reducing Inequalities Contingency Funding
RIS	Radiology Information System
RM	Registered Midwife
RMO	Resident Medical Officer
RN	Registered Nurse
ROI	Registration of Interest
RSE	Recognised Seasonal Employer
RSL	Research and Sabbatical Leave
RTLb	Resource Teacher: Learning & Behaviour
SAC1	Severity Assessment Code
SAC2	Severity Assessment Code
SAN	Storage Area Network
SCBU	Special Care Baby Unit
SCL	Southern Community Laboratories
SCN	Southern Cancer Network
SDB	Special Dental Benefit Services
SHSOP	Specialist Health Services for Older People
SI	South Island
SIA	Services to Improve Access
SIAPO	South Island Alliance Programme Office
SICF	South Island Chairs Forum
SICSP	South Island Clinical Services Plan
SI HSP	South Island Health Services Plan
SI-PICS	South Island Patient Information Care System
SIRCC	South Island Regional Capital Committee
SISSAL	South Island Shared Service Agency
SLA	Service Level Agreement
SLATs	Service Level Alliance Teams
SLH	SouthLink Health
SM	Service Manager
SMO	Senior Medical Officer
SNA	Special Needs Assessment
SOI	Statement of Intent
SOPD	Surgical Outpatients Department
SOPH	School of Population Health
SPaIT	Strategy Planning and Integration Team
SPAS	Strategy Planning & Alliance Support
SPE	Statement of Performance Expectations
SSBs	Sugar Sweetened Beverages
SSE	Sentinel and Serious Events
SSP	Statement and Service Performance

SUDI	Sudden Unexplained Death of an Infant
TCR	Total Children Enrolled (Oral health)
TDC	Tasman District Council
TLA	Territorial Local Authority
TOW	Treaty of Waitangi
TOR	Terms of Reference
ToSHA	Top of the South Health Alliance
TPO	Te Piki Oranga
TPOT	The Productive Operating Theatre
UG	User Group
USS	Ultrasound Service
U/S	Ultrasound
VLCA	Very Low Cost Access
VRA	Vascular Risk Assessment
WAM	Wairau Accident & Medical Trust
WAVE (Project)	Working to Add Value through E-Information
WEII	Whanau Engagement, Innovation and Integration
WIP	Work in Progress
WR	Wairau
YOTS	Youth Offending Teams
YTD	Year to Date
YTS	Youth Transition Service

As at January 2019